

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington D.C. 20549

FORM 8-K  
CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of Earliest Event Reported): June 9, 2023

**ANI PHARMACEUTICALS, INC.**  
(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation)

**001-31812**  
(Commission File Number)

**58-2301143**  
(I.R.S. Employer Identification No.)

**210 Main Street West  
Baudette, Minnesota**  
(Address of principal executive offices)

**56623**  
(Zip Code)

Registrant's telephone number, including area code: **(218) 634-3500**

**Not Applicable**  
(Former name or former address, if changed since last report.)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock	ANIP	Nasdaq Stock Market

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)  
 Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)  
 Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))  
 Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

**Item 2.02 Results of Operations and Financial Condition**

On June 9, 2023, ANI Pharmaceuticals, Inc. (the “Company”) provided an investor presentation at the Jefferies Healthcare Conference in New York, New York. A copy of the investor presentation is furnished herewith as Exhibit 99.1.\*

**Item 7.01 Regulation FD Disclosure**

The information included under Item 2.02 of this Current Report on Form 8-K is incorporated into this Item 7.01 by reference.\*

**Item 9.01 Exhibits**

(d) Exhibits

**Exhibit**

<b>No.</b>	<b>Description</b>
<a href="#">99.1</a>	<a href="#">Investor Presentation, dated June 2023</a>
104	Cover Page Interactive Data File (embedded with the Inline XBRL document)

\* The information in Item 2.02 of this Form 8-K shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”) or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: June 9, 2023

ANI PHARMACEUTICALS, INC.

By: /s/ Stephen P. Carey  
Name: Stephen P. Carey  
Title: Senior Vice President Finance and Chief Financial Officer

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*Jefferies Healthcare Conference  
June 2023*



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# Disclaimer

This presentation by ANI Pharmaceuticals, Inc. ("ANI" or the "Company") contains forward-looking statements, including information about management's view of the Company's expectations, plans and prospects, as well as other forward-looking statements. Any statements made in this presentation other than those of historical fact, about an acquisition, development, or other forward-looking statements. These statements involve known and unknown risks, uncertainties and other factors which may cause actual results to be different than those expressed or implied in such statements. Unknown or unpredictable factors also could have material adverse effects on the Company's future results. Concerning these and other factors that may cause actual results to differ materially from those anticipated in the forward-looking statements is contained in the "Risk Factors" section of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2022 and in the Company's other periodic reports and filings with the Securities and Exchange Commission ("SEC"). The forward-looking statements included in this presentation are made only as of the date hereof. The Company cannot guarantee future results, performance or achievements and you should not place undue reliance on these forward-looking statements. We undertake no obligation to update any forward-looking statements made in this presentation to reflect events or circumstances after the date of this presentation or to reflect new information or the occurrence of unanticipated events, except as required by law.

## Non-GAAP Financial Measures

This presentation includes certain non-GAAP financial measures, including Adjusted EBITDA, that management reviews to evaluate its business, measure its performance and make strategic decisions. Management believes that such non-GAAP financial measures provide useful information to investors and others in understanding and evaluating its performance in the same manner as management. Adjusted EBITDA is a non-GAAP financial measure that represents prior to interest expense, net, other expense, net, income taxes, and amortization, as adjusted to add back certain non-cash and non-recurring charge. Adjusted EBITDA and any other ratio or metrics derived therefrom are financial measures not calculated in accordance with GAAP and should not be considered as substitutes for revenue, net income, operating profit, or any other operating performance measure calculated in accordance with GAAP. Using these non-GAAP financial measures to analyze the business would have material limitations because their calculations are based on the subjective determination of management regarding the nature and classification of events and circumstances that investors may find significant. In addition, although other companies may report measures titled Adjusted EBITDA or similar measures, such non-GAAP financial measures may be calculated differently from how management calculates its financial measures, which reduces their overall usefulness as comparative measures. Because of these limitations, you should consider Adjusted EBITDA alongside other performance measures, including net income and other financial results presented in accordance with GAAP. Please refer to the Appendix in this presentation for a reconciliation of non-GAAP financial measure to the most directly comparable GAAP measure.



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# ANI Pharmaceuticals Is Well Positioned to Drive Sustainable Profitable

Building a sustainable  
Biopharma company serving patients in need



**Strengthen generics business with enhanced R&D capability** focused on niche opportunities, cost-competitiveness and supply reliability



**Scaling up Rare Disease business with Purified Cortrophin Gel (PCG)** launch momentum and adding assets that leverage our Rare Disease infrastructure

**Purified Cortrophin<sup>®</sup> Gel**  
repository corticotropin  
injection USP 80 IU/mL

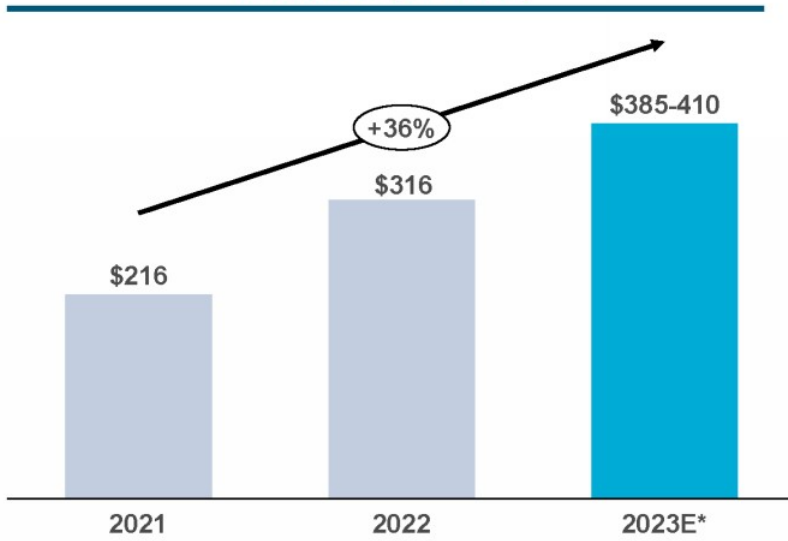


**Maximize value Established Br**  
through innova  
go-to-market strat

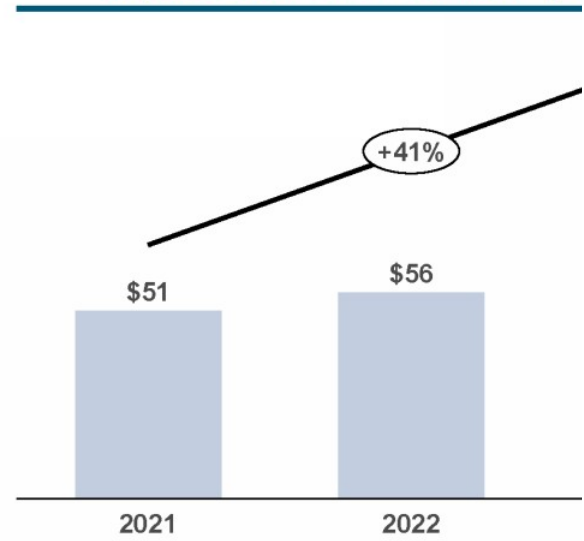
Empowered and experienced talent retaining core strengths and driving growth

# 2022 Was a Landmark Year for ANI, Which We Believe Creates Strong Momentum for 2023 and Beyond

Revenues (\$ million)



Adjusted Non-GAAP EBITDA<sup>(1)</sup> (\$ million)

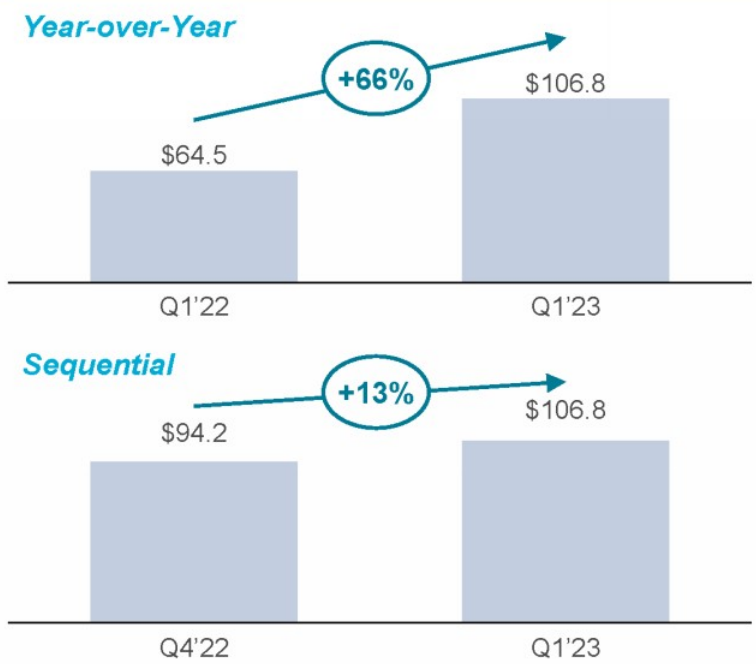


(1) Adjusted non-GAAP EBITDA is a non-GAAP financial measure. For reconciliation of Adjusted Non-GAAP EBITDA to the most directly comparable GAAP measure, see the Reconciliation of Adjusted Non-GAAP EBITDA to GAAP EBITDA table in the accompanying financial statements. \* CAGR is calculated based on midpoint.

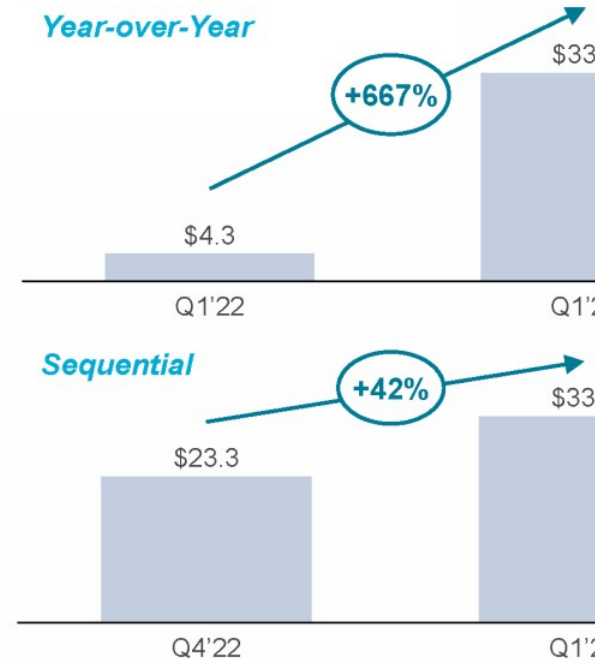
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# ANI Achieved Record Quarterly Revenues and Adjusted Non-GAAP EBITDA First Quarter of 2023

Revenues (\$ million)



Adjusted Non-GAAP EBITDA<sup>(1)</sup> (\$)



(1) Adjusted non-GAAP EBITDA is a non-GAAP financial measure. For reconciliation of Adjusted Non-GAAP EBITDA to the most directly comparable GAAP measure, please refer to the accompanying financial statements. © 2023 ANI Pharmaceuticals, Inc.



# Strong Launch Momentum for Foundational Rare Disease Asset, Purified Cortrophin Gel



## Accelerating momentum with record quarterly number of new cases initiated in Q1'23 and record monthly new patient starts and cases initiated in April'23

- Continued growth in number of new unique prescribers and repeat prescribers
- Many prescribers who had previously slowed or discontinued use of the ACTH class have re-started their use of ACTH therapy after the launch of Purified Cortrophin Gel



## Prescriptions distributed across nearly all label indications with a promotional focus on rheumatology, neurology, nephrology, and pulmonology\*

- Ramped-up peer-to-peer education programs across three target specialties to further increase awareness of Cortrophin Gel
- Recruitment and onboarding of modest dedicated pulmonology sales team completed



## Increased market access significantly for ACTH class for appropriate patients in need



## Strong Rare Disease platform with medical affairs, patient support, specialty pharmacy distribution, market access, and experienced sales force

## 2022 Rare D Revenues (\$)

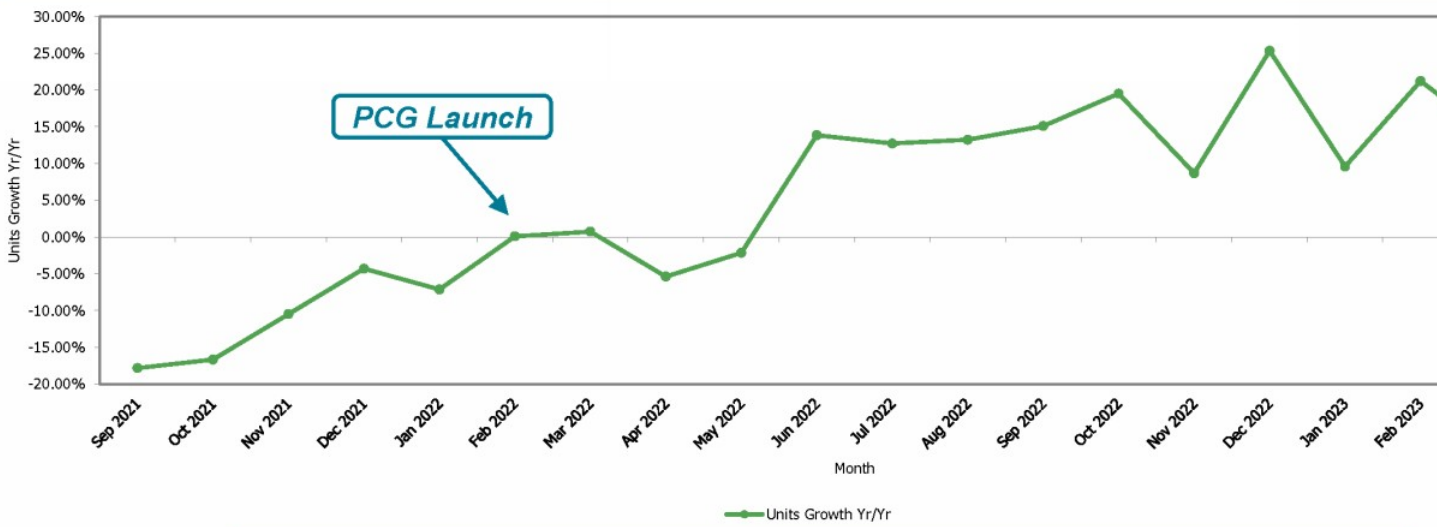


Q1'23 revenues of with expectations delivering full-year

# Importantly, ACTH Class Has Shown Year-over-Year Unit Growth Since PCG Launch and for the First Time Since 2019



ACTH Units – Year-over-Year Change



**From June 2022 to April 2023, the ACTH category has demonstrated eleven months of consecutive year-over-year growth**



Source: IQVIA  
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# Focused Efforts to Strengthen Generics Business, Enhancing Growth M

Superior pipeline and new product launch execution

- Increased R&D investment with focus on niche opportunities
- Filed 12 new ANDAs in 2022 and retained top 10 ranking in number of ANDA approvals
- With the recent approvals, ANI **shares the leadership position on Competitive Generic Therapy (CGT) approvals**

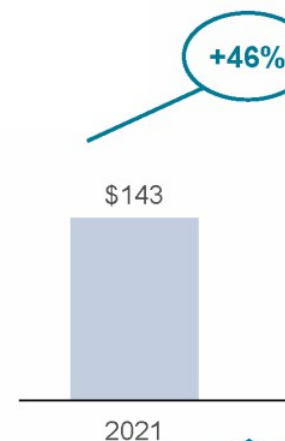
Driving cost-excellence

- Consolidation of manufacturing network is on track with rationalization of manufacturing operations in Oakville
- Augmented our analytical and development facility in Chennai, India with over 60 skilled colleagues

Ensuring reliability of supply

- U.S.-based manufacturing sites (New Jersey & Minnesota)
- Strong compliance and audit history enhanced further by successful recent FDA audits across sites
- Maintaining healthy inventory levels for finished goods and raw materials

## Generics Revenue



Q1'23 revenues demonstrated 30% growth  
Successful Novitium driving significant



# Entirely U.S. Based Manufacturing Footprint; Strong GMP Track Record Including Successful Recent Audits at All Three Sites



**Baudette, MN**  
130k sf



**Baudette, MN**  
Containment Facility - 47k sf



**East Windsor, NJ**  
100k sf

## Facility Overview and Capabilities

- Manufacturing, packaging, warehouse
- Schedule CII vault & CIII cage space
- Lab space - R&D/analytical testing
- Solutions, suspensions, topicals, tablets, capsules, and powder for suspension
- DEA-licensed for Schedule II controlled substances

- Manufacturing, packaging, warehouse
- Low-humidity suite for moisture-sensitive compounds
- Fully-contained high potency facility for hormone, steroid, and oncolytic products
- DEA Schedule III capability

- 100K ft<sup>2</sup> of manufacturing, warehouse, and administrative space
- Undergoing 20K ft<sup>2</sup> expansion of manufacturing suites
- Solid oral tablets and capsules and solutions, powder for oral controlled substances as well as nano-milling
- API development & low volume manufacturing

## Annual Capacity

- Solid Dose ~2.5BN doses
- Liquid Unit ~23MM doses
- Liquids ~20MM bottles
- Powder ~4MM bottles

- Tablets ~2.5BN doses
- Capsules ~150MM doses
- Blisters ~ 45MM doses

- Tablets & Capsules ~3.0BN doses
- Packaged Units ~20MM units
- Liquids ~10MM bottles
- Powder ~ 2MM bottles

## GMP

Four FDA inspections since 2013  
Latest inspection – November 2022  
Results: VAI status

Six DEA inspections since 2013  
Latest inspection – November 2022  
Results: VAI status

Six FDA inspections since 2013  
Latest inspection – March 2022  
Results: NAI status & Zero



# Executive Leadership Team with Proven Track Records and Broad Industry



**Nikhil Lalwani**  
President & Chief Executive Officer

**Cipla** McKinsey & Company

- 20+ years leadership experience in pharmaceuticals and healthcare
- Proven track record of developing and executing multi-year strategic growth plans



**Stephen Carey**  
SVP, Finance & Chief Financial Officer

**PF**  
PHARMAC

- 30+ years financial executive experience
- Former SVP, Controller and Principal Accounting Officer at PF Pharmaceuticals



**Chris Mutz**  
Head of Rare Diseases / Cortrophin

**MERCK** **ALEXION**

- 25+ years commercialization experience
- Responsible for building / leading launch of Soliris for gMG and NMOSD in the US



**Krista Davis**  
SVP, Human Resources & CHRO

- 20 years of leadership experience in HR, talent management and organizational development across industries and cultures
- Former Global Head, People & Organization for Nova



**Meredith Cook**  
SVP, Legal & General Counsel

**amneal** **ML**

- 20+ years of legal and leadership experience in specialty and generics pharmaceuticals
- Served as Vice President and Associate GC for Amneal Pharmaceuticals
- Previously with Morgan Lewis & Bockius, LLP



**Ori Gutwerg**  
SVP, Generics

- 17+ years pharmaceutical experience across generic and specialty
- Proven track record of business development and acceleration



**Samy Shanmugam**  
COO, New Jersey Operations & Head of Global R&D

**PAR** **NOVEL**  
PHARMACEUTICAL

- Former Head of R&D and Operations for Par Pharmaceuticals
- Founded Edict Pharmaceuticals, Nuray chemicals and Ethics BioLab
- Developed over 100 specialty dosage forms and ANDAs in the US



**James Marken**  
SVP, Operations & Product Development

- 30+ years of pharmaceuticals experience, overseeing manufacturing and operations functions for company facilities
- Expertise in quality control, validation and manufacturing



**Chad Gassert**  
SVP, Corporate Development & Strategy

**PAR** **SANDOZ**  
PHARMACEUTICAL

- Former SVP of Business Development, M&A, Partnerships and Licensing for Par Pharmaceuticals
- Formulation development scientist for Sandoz



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# ANI Pharmaceuticals Is Well Positioned to Drive Sustainable Profitable

Building a sustainable  
Biopharma company serving patients in need



**Strengthen generics  
business with enhanced  
R&D capability** focused on  
niche opportunities,  
cost-competitiveness and  
supply reliability



**Scaling up Rare Disease** business with  
**Purified Cortrophin Gel (PCG)** launch  
momentum and adding assets that leverage our  
Rare Disease infrastructure

**Purified  
Cortrophin<sup>®</sup> Gel**  
repository corticotropin  
injection USP 80 IU/mL



**Maximize value  
Established Br**  
through innova  
go-to-market strat

Empowered and experienced talent retaining core strengths and driving growth



*Jefferies Healthcare Conference  
June 2023*



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# EBITDA Reconciliation – 1Q 2023 and 2022

## Adjusted non-GAAP EBITDA Calculation and US GAAP to non-GAAP Reconciliation

(unaudited, in thousands)

	Three Months Ended	
	March 31,	
	2023	2022
<b>Net Loss</b>	<b>\$ 1,439</b>	<b>\$ (20,130)</b>
Add/(Subtract):		
Interest expense, net	7,696	6,613
Other expense, net	34	89
Income tax provision (benefit)	726	(5,767)
Depreciation and amortization	14,700	14,557
Contingent consideration fair value adjustment	961	753
Restructuring activities	1,130	-
Impact of Canada operations <sup>(1)</sup>	1,645	-
Stock-based compensation	4,337	3,237
Excess of fair value over cost of acquired inventory	-	3,829
Novitium transaction expenses	342	1,092
<b>Adjusted non-GAAP EBITDA</b>	<b>\$ 33,010</b>	<b>\$ 4,273</b>

<sup>(1)</sup> Impact of Canada operations includes CDMO revenues, cost of sales, all selling, general, and administrative expenses, and other expenses recorded in Canada in the period presented, excluding stock-based compensation, and depreciation and amortization expense. The adjustment of Canada operations is recorded in the respective line items above. The adjustment of Canada operations represents the impact of sales and expense that will not recur after the completion of operations, which is complete as of March 31, 2023. The adjusted EBITDA does not adjust for revenues, cost of sales, and expense that will not recur after the transfer of certain manufacturing facilities after the transfer of certain manufacturing



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# EBITDA Reconciliation – Full Year 2022 and 2021

## Adjusted non-GAAP EBITDA Calculation and US GAAP to Non-GAAP Reconciliation

(unaudited, in thousands)

	Twelve Months Ended	
	December 31, 2022	2021
<b>Net Loss</b>	<b>\$ (47,896)</b>	<b>\$ (42,603)</b>
Add/(Subtract):		
Interest expense, net	28,052	11,922
Other expense, net <sup>(1)</sup>	80	6,243
Benefit for income taxes	(14,769)	(13,455)
Depreciation and amortization	56,972	47,252
Contingent consideration fair value adjustment	3,758	500
Legal settlement expense	-	8,750
Intangible asset impairment charge	112	-
Restructuring activities	5,679	-
Impact of Canada operations <sup>(2)</sup>	2,740	-
Stock-based compensation	14,599	10,489
Asset impairments <sup>(3)</sup>	-	2,737
Excess of fair value over cost of acquired inventory	5,294	7,460
Novitium transaction expenses	1,244	9,382
Royalty settlement	-	1,934
<b>Adjusted non-GAAP EBITDA<sup>(4)</sup></b>	<b>\$ 55,865</b>	<b>\$ 50,611</b>

(1) Adjustment to other expense, net excludes \$750K of inc ANDA during the three months ended December 31, 2022 and \$1.9 million of income related to the sale of an ANDA during the three months ended December 31, 2021, respectively.

(2) Impact of Canada operations includes CDMO revenues, all selling, general and administrative expenses, development expenses recorded in Canada in the period of restructuring activities, stock-based compensation, and which are included within their respective line items above. Operations represents revenues, cost of sales and expense completion of the closure of our Canada operations, effective December 31, 2023. The adjustment of Canada operations does not include sales, and expense that will recur at our other manufacturing activities is complete.

(3) For the three and twelve months ended December 31, 2022, comprised of an ANDA intangible asset impairment and charge.

(4) Beginning in the fourth quarter of 2022, ANI will no longer report Process Research & Development or Cortrophin pre-launch marketing expenses from its non-GAAP results. Historic charges. These changes are being made to align with U.S. Securities and Exchange Commission. Prior periods have been restated to reflect these changes.

- For the twelve month period ended December 31, 2022, measures have been recast to include \$1.2 million and a corresponding reduction in full year Adjusted non-GAAP EBITDA compared to the amount reported in our third quarter associated Form 8-K.

- For the twelve month period ended December 31, 2021, been recast to include \$780K of additional Purified Protein charges and \$13.4 million of Cortrophin related SG expenses corresponding reduction in full year Adjusted non-GAAP EBITDA.



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# ANI's Strong Business Development Engine Fueled Growth in Earlier

Generics		
Class	Seller	Products
2022	Oakrum Pharma	4 limited competition ANDAs
2020	Harris	Fluconazole
	Ricon	Clobetasol cream
	Amerigen	23 Gx Products
2019	Coeptis	7 Gx Products
	Cambrex	Lidocaine
	Pii	Bretylum
	Teva	31 ANDAs
2018	Appco	Ranitidine + Chlorzoxazone
	Impax	7 Gx Products
	IDT	23 ANDAs
2016	Aspen	Brethine
	H2	Lipofen AG + HC Rectal Cream
2015	Teva	Basket #2 – 22 ANDAs
	Teva	Flecainide
2013	Teva	Basket #1 – 31 ANDAs
	Sofgen	Nimodipine + Omega

Brands		
Class	Seller	Products
2021	Sandoz	Veregen Oxistat Apexicon Pandel
2018	AZ	Atacand & Atacand HCT Casodex & Arimidex
2017	Cranford	Inderal XL Innopran XL
2016	Akrimax	Inderal LA/Prop ER
2016	Merck	Cortrophin
2014	Shire	Vancocin
	Noven	Lithobid
2011	Meda	Reglan



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